If you are using assistive technology to read this text, please first select EDIT > SELECT ALL.

Hospital	City / Town		County	Teaching Status [1] Fiscal Year End		Number of Months Data	
Marlborough Hospital	r	Marlborough	Middlesex	Nonteaching	09 / 30	12	
Financial Performance Indicators	FY05	FY06	FY07	FY08	FY09	MA Industry Median FY09	NorthEast US Median FY08 [2]
Profitability Operating Margin Non-Operating Margin Total Margin Operating Surplus (Loss)	-3.75% 1.79% -1.96% (\$1,724,205)	1.02% 2.92%	1.46%	0.68% 0.08%	1.50% 0.88% 2.38% \$1,010,000	1.9% 0.2% 2.2%	0.07%
Total Surplus (Loss)	(\$948,371)		\$796,540	\$49,977	\$1,600,000		
Liquidity Current Ratio Days in Accounts Receivable Average Payment Period	1.14 44.28 97.74	26.04	28.63	22.50	1.90 17.20 39.53	1.50 40 57	1.55 46.2 60.3
Solvency/Capital Structure Debt Service Coverage (Total) [3] Cashflow to Total Debt [4] Equity Financing	1.44 2.72% 31.07%	12.58%	2.90 13.00% 38.15%	9.76%	4.36 22.67% 34.81%	3.0 20.4% 37.9%	
Other Total Net Assets Assets Whose Use is Limited Net Patient Service Revenue [5]	\$13,827,167 \$16,119,957 \$45,913,892	\$14,876,181 \$13,275,794 \$65,136,946	\$17,159,735 \$4,926,745 \$56,610,557	\$17,438,392 \$4,267,457 \$62,338,129	\$15,755,000 \$4,531,000 \$65,097,000	 	

FY09 filing based on hospital's audited financial statements

Data Sources: FY05 - FY09 data drawn from DHCFP annual filing and are reconciled to Audited Financial Statements or to hospitals supporting documentation. DHCFP filings may not reflect all financial resources available to a hospital -- for example, resources available through associations with foundations or parents/affiliates. Financial information should be interpreted within the context of other factors, including, but not limited to, management plans, reimbursement changes, market behavior, and other factors affecting performance. Comments: Hospitals may also submit comments which further explain or clarify specific data items. Any such disclosures are shown below.

- [1] According to the Medicare Payment Advisory Commission (MEDPAC), a major teaching hospital is one with at least 25 FTE residents per 100 inpatient beds.
 [2] NE US Median data from The "Almanac of Hospital Financial & Operating Indicators.", 2010 INGENIX.
 [3] Blank values indicate a facility with no current long term debt in the period covered.
 [4] Blank values indicate a facility with no long term debt net of current portion in the period covered.

- 5] Net Patient Service Revenue includes Premium Revenue.